



# Miahona's Earnings Call H1 2024

August 7, 2024

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# Today's Speakers and Agenda

**01** | Business Review

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**02** | Financial Review

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**03** | Q&A



**AWAADH AL OTAIBI**  
Chief Executive Officer



**REHAN MASOOD**  
Chief Financial Officer

# BUSINESS REVIEW

**AWAADH AL OTAIBI**

Chief Executive Officer

# Miahona | Building Success Through Operational Excellence

## PROVEN DEVELOPMENT AND OPERATIONAL TRACK RECORD

**11 Projects**



Concession (6) | O&M (5)

**06 Concessions**



Operational (3) | Financial Close (1) |  
Construction / Rehabilitation (2)

**94% | 6%**



Revenue Contribution<sup>1</sup> - Concession | O&M

**+1 mn | +100 k** <sup>m<sup>3</sup>/day</sup>



Wastewater | Water Daily Capacity

**< 10%**



Non-Revenue Water

**c. 60%**



Advanced Treatment TSE Reuse

## STRONG NATIONWIDE PRESENCE

**8**



Cities

**c. 8 mn**



Population served

### INDUSTRIAL CLIENTS

أرامكو السعودية  
saudi aramco



spark  
مدينة الملك سلمان للطاقة  
King Salman Energy Park



GACA  
الهيئة العامة للطيران المدني  
General Authority of Civil Aviation

مرافق  
MARAFIQ

### MUNICIPAL CLIENTS



الهيئة السعودية للمياه  
Saudi Water Authority



شركة المياه الوطنية  
National Water Company

الشركة السعودية لشراكات المياه  
Saudi Water Partnership Company



REGULATORY  
BODIES

وزارة البيئة والمياه والزراعة  
Ministry of Environment Water & Agriculture  
المملكة العربية السعودية - Kingdom of Saudi Arabia



المؤسسة العامة للري  
Saudi Irrigation Organization  
المملكة العربية السعودية - Kingdom of Saudi Arabia

# Concessions | Driving Sustainable Growth

## UNDER REHABILITATION

### HADDA & ARANA (Western Region)

Long term operation and maintenance ("LTOM") of the sewage treatment plant ("STP") in Makkah

Contract Type	ROT <sup>(1)</sup>
Tenor	10 years
COD	May-23
Miahona Ownership	70%
Capacity (m <sup>3</sup> /day)	WW: 500,000
Tariff Structure	Off-take
Treatment	WW
Backlog	392mn



## UNDER CONSTRUCTION

### RAS TANURA (Eastern Region)

BOT arrangement of an IWWTP for the Ras Tanura refinery owned by Saudi Aramco

Contract Type	BOOT <sup>(1)</sup>
Tenor	25 years
COD	Q3-26
Miahona Ownership	70%
Capacity (m <sup>3</sup> /day)	WW: 20,000
Tariff Structure	Off-take
Treatment	IWW
Backlog	3.8bn



ILLUSTRATIVE PHOTOS

## UNDER FINANCIAL CLOSE

### AL HAER (Central Region)

Wastewater treatment plant serving various parts of Manfouha and Al Haer

Contract Type	BOOT <sup>(1)</sup>
Tenor	25 years
COD	Q4-26
Miahona Ownership	45%
Capacity (m <sup>3</sup> /day)	WW: 200,000
Tariff Structure	Off-take
Treatment	WW
Backlog	1.7bn



ILLUSTRATIVE PHOTOS

## Strategic Partnerships

Three (3) new concession arrangements with KSA major stakeholders:

- National Water Company (NWC) — **Hada & Arana**
- Saudi Aramco (SA) — **Ras Tanura**
- Saudi Water Partnership Company (SWPC) — **Al Haer**

## Project Milestones

**LTOM Makkah (ROT)** — Hada & Arana

- Under operations, bringing revenue
- Phase 1 and 2 rehabilitation works in progress

**Ras Tanura (BOT)**

- Financial close achieved in Q1 2024
- Construction in progress

**Al Haer (BOT)**

- New partnership with one of the key market players
- Approaching financial close - expected by Q3 2024

## New Project Pipeline

Positioning Miahona to capitalize on upcoming opportunities. Our proactive approach ensures readiness to secure key contracts and drive continued growth.

# Key Pillars Underpinning Miahona's Operational Excellence



## ESTABLISHED EXPERTISE



- ✓ Dedicated in-house experts including **development, operational, technical, financial, legal and project management teams**
- ✓ **Wide range of engineering, operability and plant design services** that contribute to high operational success

## INNOVATIVE SOLUTIONS



- ✓ **Optimal tailored and innovative solutions**, unlike conventional "off-the-shelf" solutions
- ✓ **Cost competitive approach** to address the off-takers' requirements at the lowest costs
- ✓ Digitalized platforms to improve **monitoring and prediction of critical equipment**

## RELIABLE SYSTEMS



- ✓ **Superior control and understanding** managing the Group's assets throughout their entire life cycle, from initial stages to completion
- ✓ Focus that assets are built to meet **operational requirements**, leading to smoother transitions and optimized performance

## EFFICIENT PROCESSES



- ✓ **Integrated model** that allows Miahona to optimize its processes, reduce wastage, and ensure a consistent supply
- ✓ Utilization of **diverse treatment processes**, resulting in:
  - Non-revenue water (leakage) of **< 10%**
  - TSE reuse of **60%**

## INTERNATIONAL BEST PRACTICES



- ✓ **Top-tier, internationally acknowledged** quality assurance protocols



# FINANCIAL REVIEW

**REHAN MASOOD**

Chief Financial Officer

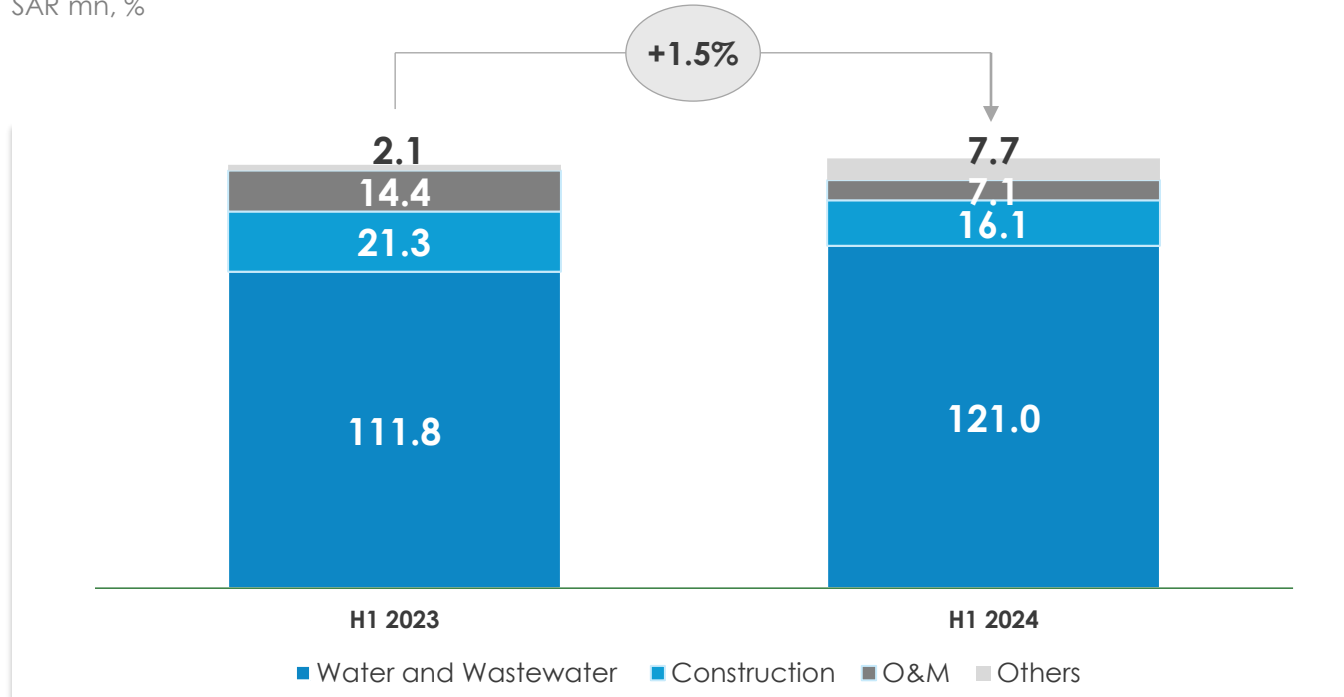
# Key Pillars Underpinning Miahona's Operational Excellence

SAR mn	H1 2024	H1 2023	% YoY
REVENUE	151.8	149.6	+ 1.5%
EBITDA Margin	72.3 47.6%	64.7 43.2%	+ 11.8% + 4.4 pp.
NET INCOME Margin	28.1 18.5%	25.1 16.8%	+ 12.0% + 1.7 pp.

# Resilient Growth Trajectory

## Total Group Revenue (SAR 151.8 mn)

SAR mn, %



- ✓ Fully-contracted top line
- ✓ Safeguards long-term business sustainability through highly visible cash flows

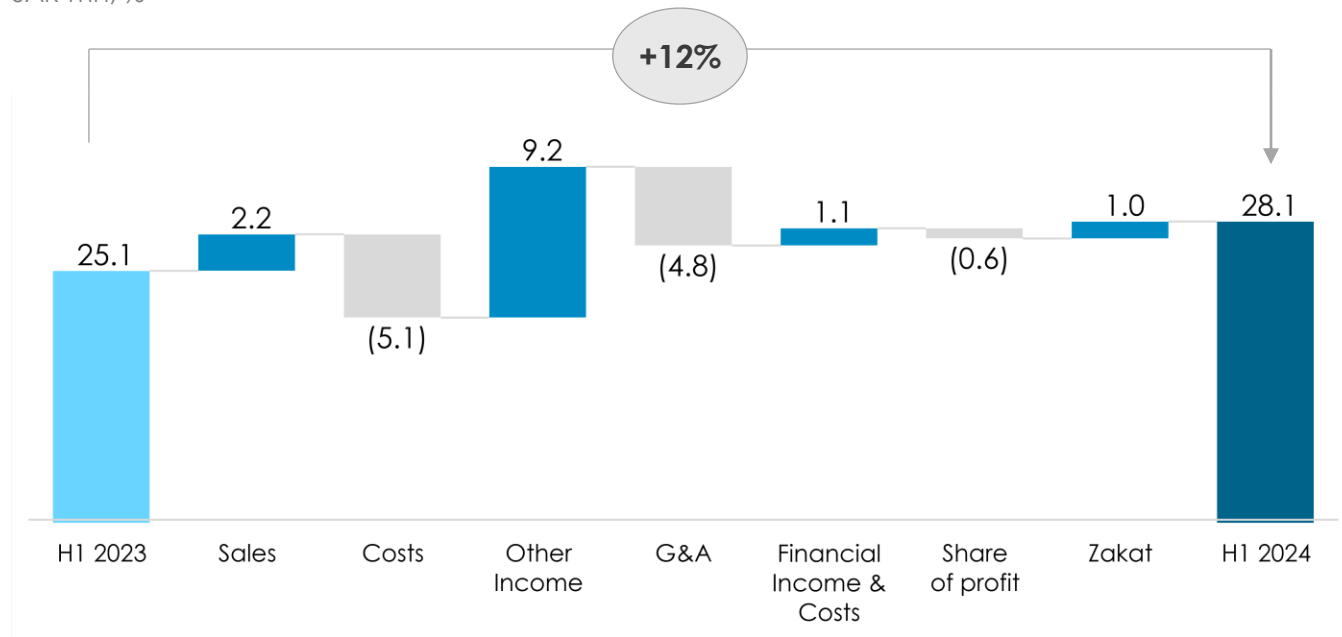
## Steady Revenue Growth

- | One new project brought in additional revenue of SAR 7.6 million, and the continuation and enhancement of the existing O&M project contributed SAR 3.7 mn.
- | Partially offset by the previous period's increase in construction revenue from a solar plant installation in one project.
- | Increase in Water and Wastewater revenue due to converting a short-term O&M contract into a long-term O&M concession agreement.
- | Demonstrate capability to secure new projects while retaining and strengthening the existing project portfolio with improved cashflow visibility.

# Growing Bottom Line

## Net Income Bridge

SAR mn, %



- ✓ Strong double-digit annual growth strengthened by operational efficiencies driving margin improvements
- ✓ Solid project development and operational capabilities provide a strong lever and allow the Company to capture value from new projects.

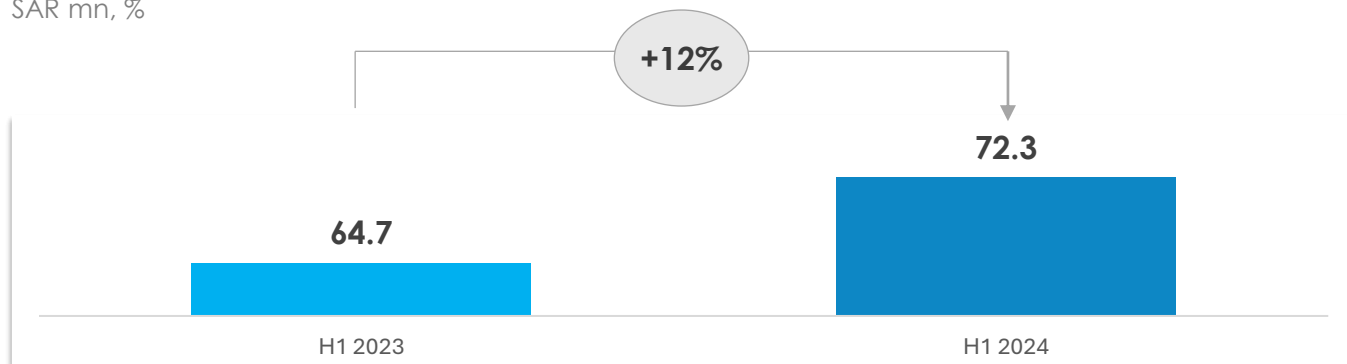
## Robust Performance– NI Growth 12%

- | Financial close of one project bringing additional revenue and other income.
- | Reinforcement of leadership, governance and strategic investments in branding, reflecting the company's ongoing commitment to invest in growth.
- | Increase in cost of sales due to amortization of the newly capitalized plant in one of the projects
- | Income from term deposits optimized through improved financial planning and efficient management of working capital
- | Rise in finance costs driven by new loan acquisitions, partly offset by finance income from project advancements

# Efficiency Driving Strong EBITDA

## EBITDA Evolution and Margin

SAR mn, %



## Non-Operational Costs Breakdown

SAR mn	H1 2024	H1 2023
<b>Net Income</b>	28.08	25.08
Depreciation & Amortization	24.39	21.27
Finance Costs	17.77	15.23
Zakat Expense	2.09	3.11
<b>EBITDA</b>	<b>72.33</b>	<b>64.69</b>

- ✓ Streamlined operations allow sustainable profit generation.
- ✓ Strong and improving EBITDA, signaling increased operational efficiency through economies of scale

## Double-Digit EBITDA Growth

- | Additional revenue from the new projects
- | Differences in the timing of recognizing development fees

## Growth supported by strategic investments in:

- | Enhanced branding
- | Capitalization of a new plant in one project
- | Reinforcement of leadership and governance

# Fueling Future Growth

## Cash Flow Generation – Strong EBITDA/FCF conversion

EBITDA/FCF Conversion	89%	85%
SAR mn	H1 2024	H1 2023
<b>Cash flow from Operations</b>	54.62	56.33
Finance cost	16.12	11.59
<b>Adjusted Operating Cashflow</b>	<b>72.33</b>	<b>64.69</b>
Expansion Capex <sup>1</sup>	7.42	9.56
<b>FCF</b>	<b>64.91</b>	<b>55.13</b>

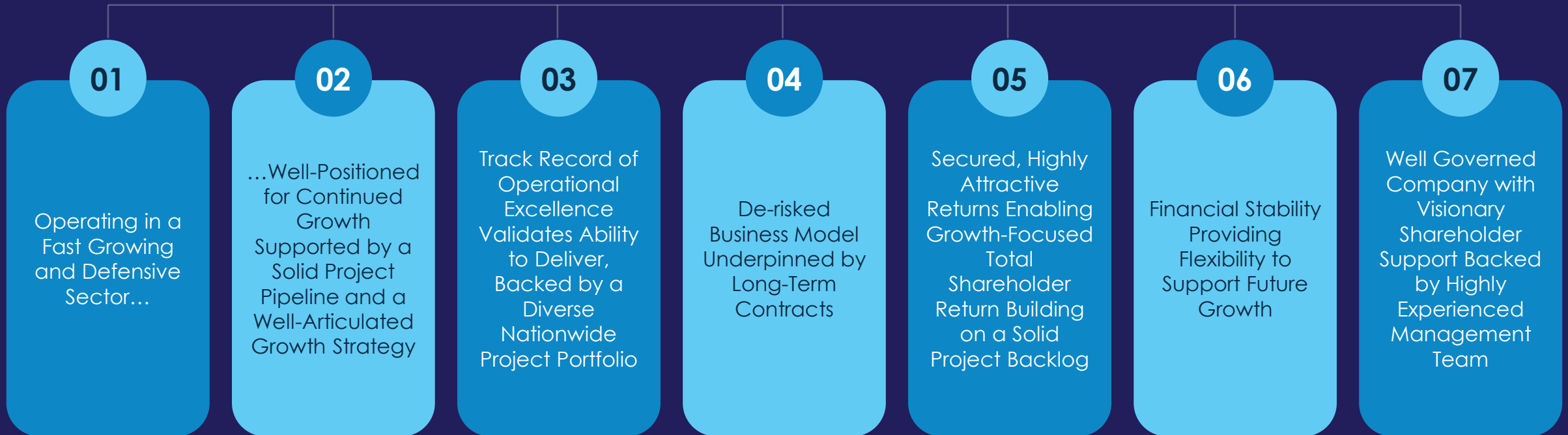
### Building on Strong Cash Flow

- | Increase in cash flow from operations is primarily due to a rise in profit
- | Projects are entirely financed through debt for optimized return and protection for equity investors
- | Finance costs have increased in line with higher debt levels funding the rehabilitation and development of new project
- | Cash outflow in investing was driven by increased capital expenditures that support the development of new projects

### Proven ability to sustainably fund operations and capitalize on growth opportunities by focusing on timing of cash flows to reward shareholders

- ✓ Highly visible and secured long-term cash flow generation strengthening liquidity going forward, underpinned by consistent earnings and sound financial management

# Key Highlights





# Questions & Answers